Digital insurance 2022 onwards...

No Old Normal

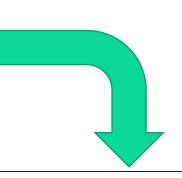
(...and why we should leverage "Digital Discomfort" to forge a new paradigm instead....)

- Financial advice regulations
- The digital de-personalization problem
- Believing in digital
- Key improvements that are here to stay



Before COVID:

"highly transactional, advisors remunerated through commission"



"affordable and accessible financial advice and guidance [for] everyone"

FAMR Advice gap
... "address through Robo"..."slow uptake"
... enter the pandemic

2006 RDR/TCF

- June 2006: launch of Retail Distribution Review (RDR) by [then] FSA
- July 2006: launch of Treating Customer Fairly (TCF)
- January 2013: RDR comes into force

2015 FAMR

- August 2015: Financial Advice Market Review (FAMR)
- March 2016: final report

FCA evaluation

- August 2018: interim consumer research
- December 2020: FCA evaluation of the impact of the Retail Distribution Review (RDR) and the Financial Advice Market Review (FAMR).

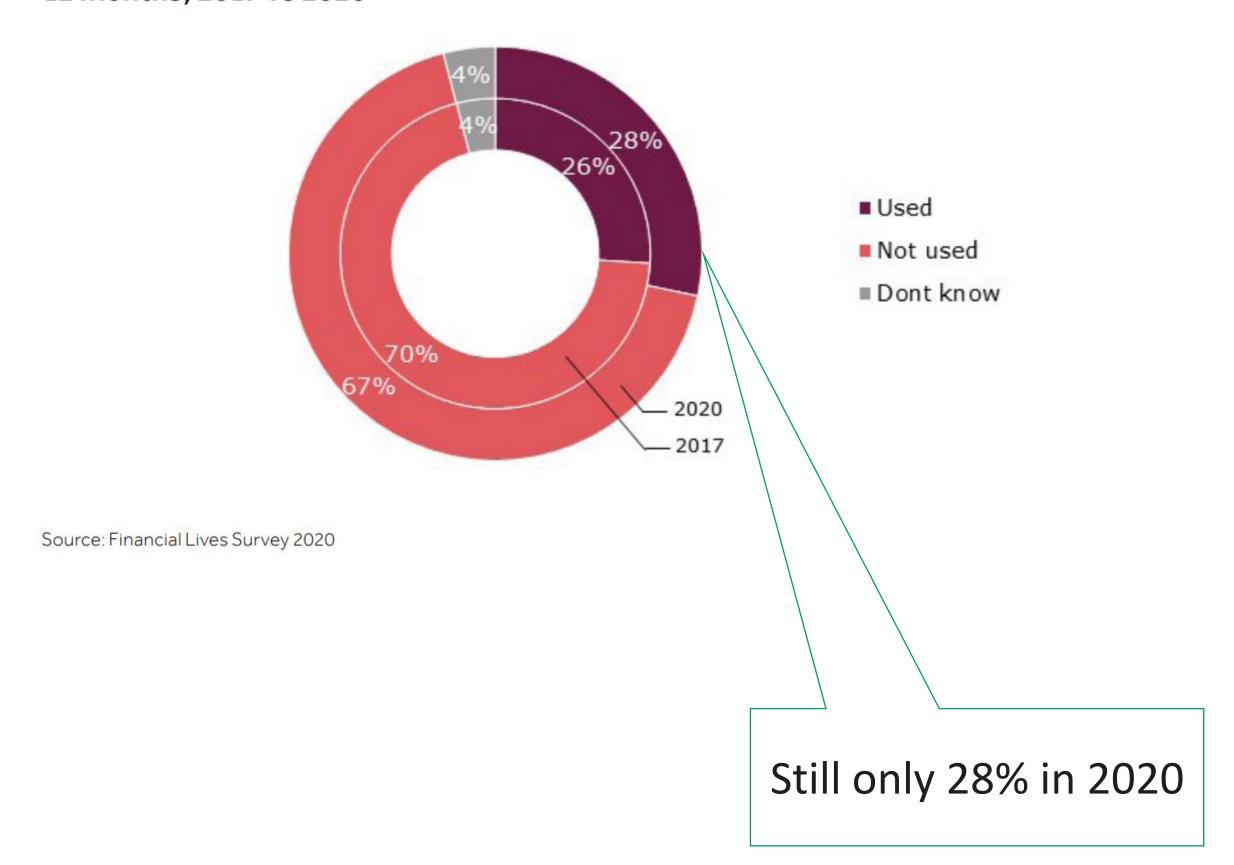
Ambitions and Objectives ONGOING ADVICE and LIFETIME VALUE

- "a **competitive** and **innovative** market that works well for consumers, firms and the wider economy"
- "help to improve people's lives"
- "information, guidance, and advice"
- "Although there has been some innovation in the market, in particular around the development of automated advice, there is more scope for further development and innovation of models and services that could serve more consumers at different stages of their lives"



Slow adoption / increasing unmet demand

Figure 2.3: Proportion of UK adults who have used information or guidance in the last 12 months, 2017 vs 2020



Nearly one in five (17%) of adults say they are now **more likely to seek financial advice** in the wake of economic hit from Covid-19, rising to nearly one in four (23%) among under-35s.

A major motivation for seeking advice is the **financial impact of Covid-19**, with 29% of respondents saying the pandemic has knocked their financial planning off course.

However, lockdown and ongoing social distancing has not changed how people prefer to receive advice - nearly two thirds of adults (63%) **still want face-to-face** support while 66% **worry** Robo Advice currently may not meet their needs.

Nearly half (47%) of advisers think that Covid-19 could mean firms need to recruit more advisers to meet **growing demand**

Financial reporter – 18 September 2020

Good advice or guidance... scalable / digital?

Consultative and Personal

Accurate, personalised, suitable

Accessible, fair, inclusive

Affordable

Compliant

Challenging and *Transactional*

Digital de-personalisation, disempowerment

Customer uniqueness, complexity

Lack of customer expertise

Unwillingness to pay for expertise

Regulatory uncertainty // risk // ethics

Enter the "COVID- 19 Catalyst"*



Digital de-personalisation, disempowerment

Customer uniqueness, complexity

Lack of customer expertise

Unwillingness to pay for expertise

Regulatory uncertainty // risk // ethics

Intuitive, responsive and empowering...

Richer customer data, context

Easier-to-understand products

Automated/Smart guidance

Re-personalisation



scalable, high quality financial advice

Insurers are no longer competing against other insurers, but rather against the wide range of digital experiences customers now enjoy.....

Here to stay - are we achieving personalization at scale?

Intuitive, responsive and empowering...

Richer customer data, context

Easier-to-understand products

Automated/Smart guidance

Re-personalisation

Co-browsing/Al

Smart "demands & needs"

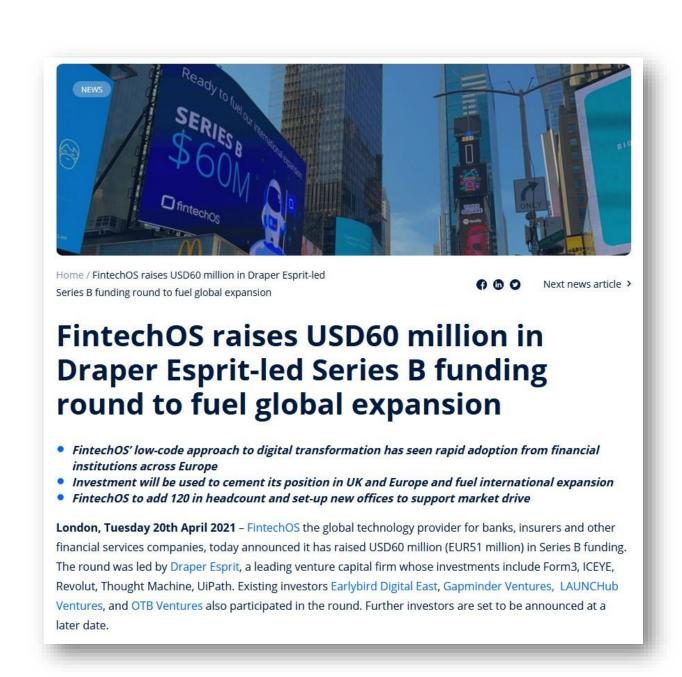
Going paperless:
In a better way

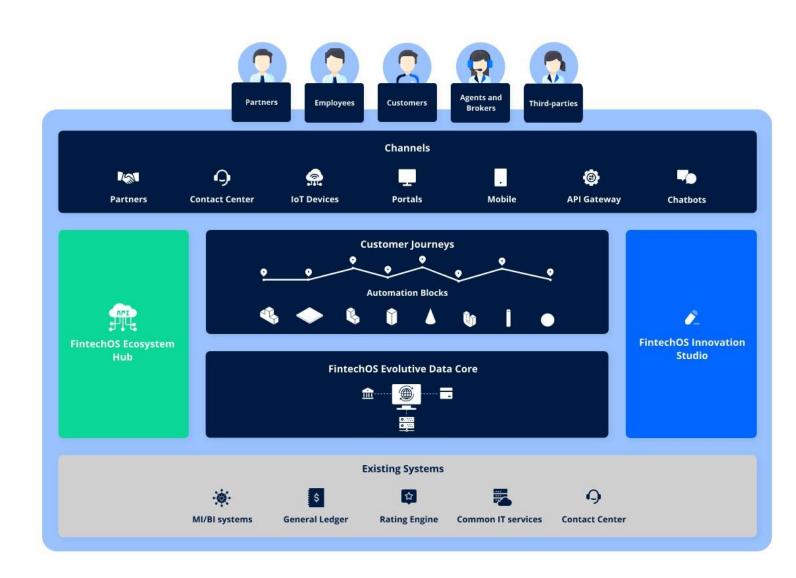
The service matches the person

*Eighty-five percent of Insurance CEOs say COVID-19 has accelerated the digitization of their operations and the creation of next-generation operating models – KPMG "The COVID-19 Catalyst"

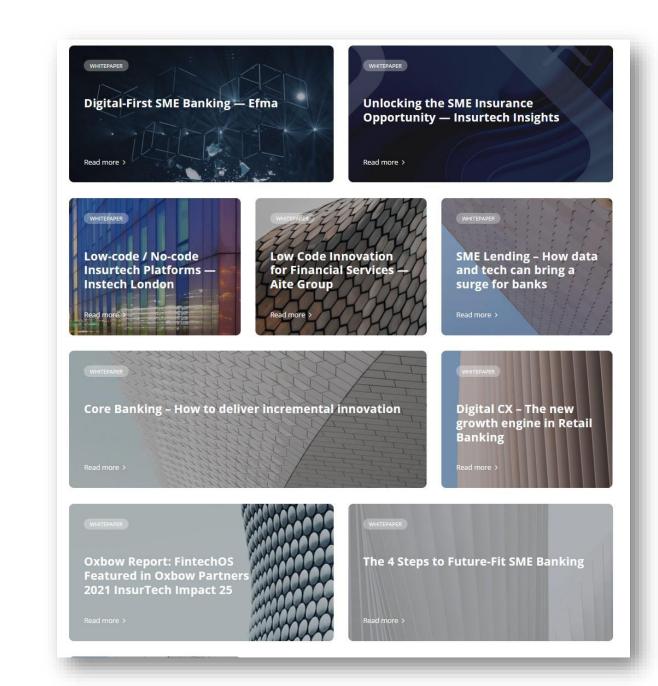


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